

# CANDIDATES QUESTIONNAIRE

**April 2004**

**A Special Publication by the Salem Area Chamber of Commerce**

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**PUBLISHER**

Salem Area Chamber of Commerce  
1110 Commercial St. NE  
Salem, OR 97301  
503.581.1466 www.salemchamber.org

**EXECUTIVE DIRECTOR**

Mike McLaran

**PUBLIC AFFAIRS**

Tom Hoffert

**EDITOR / PRODUCTION / LAYOUT**

Tracey Etzel

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**Welcome...**

The Salem Area Chamber of Commerce is pleased to present this Candidates Questionnaire special edition for the 2004 primary election. We extend our appreciation to each of the individuals who have committed time and energy to run for public office.

This publication provides you the opportunity to know where the local candidates stand on issues of importance to our community. All answers to these questions have been published as received. Every candidate profiled in this publication has been given equal opportunity to participate.

Now it is your turn. Please exercise your right to vote.

Your vote DOES make a difference. Taking the time to vote also honors those who have sacrificed their lives for the freedoms we enjoy in America.

**CITY COUNCIL SEAT - Mayor**

**Janet Taylor**

**1. What is your position on the Kids & Cops ballot measure?**

The impact of drug use in our community affects everyone, from the homeowner who has a home or auto broken into, or the business and identity thefts. Our youth are the most vulnerable to be drawn into this culture and must have guidance and positive activities to break the cycle of drug abuse. The Kids & Cops fee provides up to 24 additional police officers and middle school programs for at-risk students that will have a short and long term benefits. This is an important investment in our City to reduce our crime rates, and with the accountability requirements and five year sunset it demonstrates the collaboration that occurred between business and youth supporters.

**2. What are your top three action items that you will pursue if elected and why?**

During my next term as Mayor, I will continue to work hard to retain current jobs and recruit new jobs. In spite of recent downsizing in some industries, we have several successful expansions of local companies and strong interest from new companies. We perform active outreach to existing businesses through the Salem Economic Recovery Team by personal contact to identify areas where the City can improve procedures and make it easier to do business. Working closely with SEDCOR has allowed us to present our community in a positive manner that is result-

ing in upcoming announcements of new jobs locating in Salem.

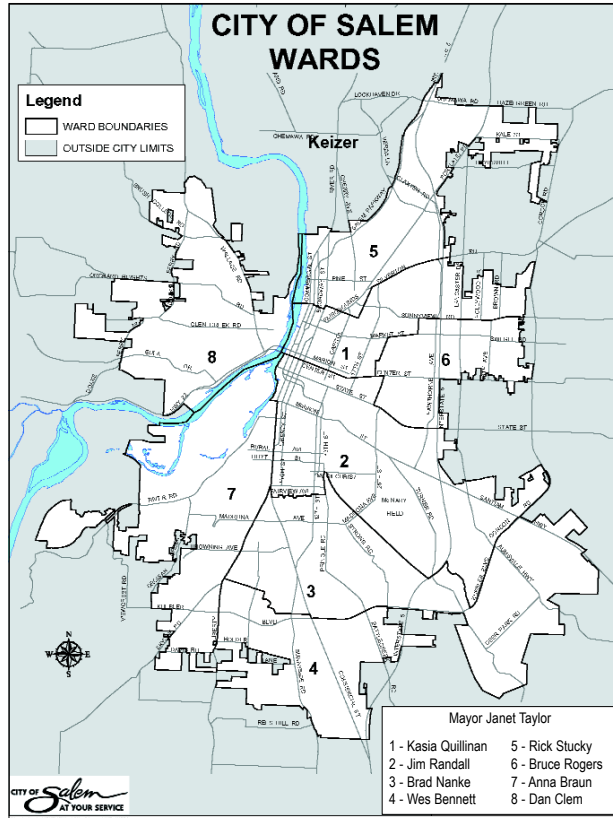
Due to my strong commitment to Downtown, we now see our new Conference Center under construction and empty buildings in the process of purchase for new tenants. Improvements to existing storefronts and streets is beginning through our Urban Renewal loan and grant programs established last year. In the North Downtown, I continue to support the opportunity to have the first public swimming facility built in Salem in the last 50 years through a public-private partnership with the YMCA. By trading a parcel of land owned by the Urban Renewal Agency in exchange for public access to the aquatic center (no YMCA membership required), we can draw swim teams and users from all over the region. The expertise of management of the pools performed by the YMCA will provide the quality experience water lovers expect from a city our size.

My third goal is to continue, and build, support for our Public Safety system - our Police, Fire, and 911 services. Through creative ideas, we are now locating our 911 facilities from the old jail in the basement

of City Hall to a leased building which will be more efficient and give us the opportunity to perform 911 services for other municipalities, creating efficiency of operations and shared expenses. During our budget process I have held firmly to the importance of retaining our current staffing levels of Police and Fire with plans to expand our coverage in the near future. By determining our priorities, we have been able to support this position and maintain a balanced budget with no cuts in the coming fiscal year.

**3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?**

Businesses today face a wide range of challenges, from worldwide competition to government regulation in all aspects of operation. I believe we can state that we are "Open for Business", but it is vital that the implementation of improving the business climate be a primary part of the approach. The City is working to streamline the entire process of working with the business community whether it involves rules, regulations, or customer service attitudes. Removing barriers and creating cer-

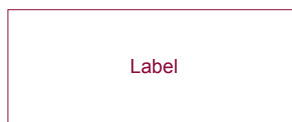


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tainty are goals I believe we must achieve, but possibly even more important is that we respect different opinions on issues while remaining staunch supporters of the crucial role private investment and business brings to our tax base, our support of non-profits, and our livability. Our City will not prosper without a strong, united business sector.

In closing, I would like to express how honored I am to be the Mayor of this great City, the State Capitol, and second largest City in Oregon. The future is very bright and positive because of the efforts of the many citizen volunteers and generosity of dollars and time from individuals and businesses that have brought us so far and will take us successfully into the future. I look forward to working with you during my second term.

#### CITY COUNCIL SEAT - Ward 1

**Frank Walker**

#### 1. What is your position on the Kids & Cops ballot measure?

This measure is a start towards addressing the increasing vulnerability of children to the drug culture. I can support this measure because the cost is uniformly assessed to each household, is subject to monitoring, is administered with minimal cost to the tax payers and has a temporal limit. We must all be willing to contribute our share to address the drug problem in Salem.

#### 2. What are your top three action items that you will pursue if elected and why?

Maintenance of existing infrastructure (sewer, water, storm drainage, curbs, sidewalks, streets and lighting), property crime reduction and improving the housing stock. I have driven the streets of my ward and have observed, firsthand, the deterioration of street surfaces and the absence of good lighting. Lighting is essential for reducing crime and increasing public safety for all citizens. Without fundamentally sound infrastructure, the city will have a more difficult time retaining existing industry and commerce and attracting new ventures. Property crimes are alarmingly high and particularly in portions of Ward 1. Higher crime areas must be identified and then targeted for better lighting, more patrols, video surveillance and greater citizen participation in crime reduction. The housing stock in Ward 1 is suffering due to years of high unemployment and the conversion of many homes to rental status. I would support an effort similar to Kids & Cops that would provide an informational flyer via water or sewer bills to the property owners in my ward concerning urban renewal programs. The city should also vigorously pursue more federal dollars to rehabilitate housing stock.

#### 3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?

High unemployment/under employment and excessive regulation from all levels of government. High unemployment results in less capital circulating in the economy with a direct consequence to business growth and development. I believe the City of Salem should deter-

mine what the problems are for business first, in order to propose solutions. Most job growth originates with small businesses, not Fortune 500 companies and it is therefore incumbent to inventory and address issues that slow business growth and development. Excessive regulation from building inspectors, fire personnel, the Department of Environmental Quality and the Division of State Lands are a few of the regulatory agencies that are frequently mentioned as challenges to business growth and development. These and other agencies must be free to conduct their duties but need clear guidelines as to when they exceed the scope of their authority. Unannounced regulation needs to be restricted for most businesses.

#### CITY COUNCIL SEAT - Ward 3

**Brad Nanke**

#### 1. What is your position on the Kids & Cops ballot measure?

I strongly believe in the Kids & Cops ballot measure for several reasons. When I ran for City Council in 2000 one of my positions was to bring the warring factions of Salem closer together. The process that developed the program was an excellent example of cooperation from what were opposing interests at one time. Beyond this cooperation, I support more police to reduce the existing methamphetamine problem on the streets and the after school program to reduce future addiction to the drug. The sunset provision ensures that Kids & Cops must perform if it hopes to continue.

#### 2. What are your top three action items that you will pursue if elected and why?

Efficiency improvements, infrastructure maintenance and improving communication to the community from the city are my top action items.

With the current public reluctance to part with any of their hard-earned dollars, it is imperative that we operate our government in the most efficient manner possible to demonstrate financial responsibility to the taxpayers. I have worked to save hundreds of hours of Council and staff time and am currently working on additional efficiencies.

Maintenance of infrastructure has taken a back seat for too long. I have consistently pushed for additional funding and have been met with further reductions in this budget category each year. Perseverance eventually pays off and the proposed 2004-2005 budget recommendation is to increase funding in this area. Although the increases are small, it is a step in the right direction and we will finally be able to "Do Something". The financial implications of deferring maintenance will be staggering if we do not reverse past trends.

The ability for residents and businesses to provide input on policies and practices is dependent on the city giving adequate time for review and response to these items. I have enabled improvements to the process and will work to continue this trend.

#### 3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?

I feel that the two most detrimental issues affecting business are the large increases to water/sewer rates, which hurts the competitiveness of our local businesses and the amount of time it takes to process permits, which creates undue time delays for businesses trying to improve their performance or position.

I will work with Council, city staff and the regulatory authorities to expedite relief for not only businesses, but residential properties as well, from the current water/sewer rate increases.

As part of the Salem Economic Recovery Team (SERT), I will continue to push for efficiencies and customer service improvements in the planning and permitting processes. Several improvements are in process and as we visit with businesses as part of the SERT process, other difficulties will be identified and opportunities for improvement will be developed and implemented to address these issues.

**Robert Reed**

#### 1. What is your position on the Kids & Cops ballot measure?

The goal is commendable. But, as with the "sidewalk" tax it is too minimal in its scope. It also is prejudicial to single family residential uses.

#### 2. What are your top three action items that you will pursue if elected and why?

First, revise the present Planning Program. The City has wasted substantial time and money on misguided programs to the detriment of the Comprehensive Plan. The Plan is approaching 13 years since its last major revision. Second, reposition the Salem Futures effort. This program seeks to replace the Comprehensive Plan. It is a case of the tail attempting to wag the dog. Six years and \$900,000 has been expended on this effort. Its major contribution is the corridors and centers concept which is highly detrimental to the present and future traffic system. Finally, open the City decision-making process to everyone. All aspects of the development process are effectively closed to the public. Time limits at all levels of development issues are grossly slanted in favor of the applicant, staff, attorney and consultants. There is very limited opportunity for interactive discussion.

#### 3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?

First, present and future traffic congestion. By revising the Comprehensive Plan the land use and transportation elements, as well as all other elements of the plan can be integrated. Thus, compatibility and proportionality are provided and undue emphasis on bloated population estimates are corrected. Second is dullness. Providing incentive for being downtown or at other business areas

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not involving a shopping or business motivation will require City Council's direct involvement. It will require a study identifying problems, alternative solutions, financing and all of the usual considerations of such a complex concept. People will more likely respond to an environment of variety, attractiveness and excitement.

**CITY COUNCIL SEAT - Ward 5**

**David Beam**

**1. What is your position on the Kids & Cops ballot measure?**

Protecting kids and stopping drugs is important. Will these new fees actually protect us vulnerable special needs people with disAbilities (such as blind, deaf, mute, deformed, crippled, Down Syndrome, RETT Syndrome, brain injured, mentally ill, etc.)? Do you know that many of us do not know how to count our own money, nor read or write? Example: Will CRISIS help be given to a blind mute mother and baby abandoned by her husband on Salem streets last year? Police and courts complain because we are being stuffed in jails while they have put criminals back on our streets! We need answers!

**2. What are your top three action items that you will pursue if elected and why?**

1. New 24 hours Crisis Centers / safe havens for special needs, seniors, families, kids escaping domestic violence / abuse; and to get homeless off streets. A. New city tax credits to business, industries, homeowners providing long term very low cost alternative housing or new jobs. Primary program for city residents only. B. Mentoring: Establish new city grant program to seed funding leverage for private donations to help start up long term mentoring programs with life skills education / training. Seniors, peers & others should be connected to those needing help. C. Lower property taxes, lower water - sewer rates for businesses and homeowners who help reduce burden on government.

2. No tax increases! Encourage new businesses: A. More tourism: Hawaiian Fishing Village Pier with recycling / transfer station. See <http://www.ornelaz.com>. B. Use tax credits: Bring new better paying jobs (long-term 20 years +), expanded businesses, pollution free industry, agriculture and services. C. Cost of tax credits and grants, paid by reducing burden on the city budget.

3. Reduce city operational costs: A. Require lower cost alternative health care options in city employee / retirement health plans. B. Find reasonable way to have expanded bus service late at night and on Sundays. C. 911 Crisis response planning for terrorist attack prevention, fire, earthquakes, and floods.

**3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?**

1. Excessive tax and fees: New tax incentives / tax credits are needed to encourage business responsibility with

less government regulation controls, taxation fees. Salem Futures discussion needs to consider ways of identifying detrimental issues (like previously revealed by the recent Eugene survey of businesses). Results of this kind of survey could speed up Salem changes needed to make our city more business friendly.

2. Crime: Stopping the increasing cycle of career criminals clogging our jails / prisons where neglected special needs people with disAbilities (such as blind, deaf, mute, deformed, crippled, Down Syndrome, RETT Syndrome, brain injured, mentally ill, etc.) are warehoused / abused! Tax incentives are

needed to help poor parents pay for programs for their wayward family members and to hold their own wayward family members accountable. Courts should be required to allow family intervention to help with reformation, and laws should be changed to require restitution to crime victims.

**Rick Stucky**

**1. What is your position on the Kids & Cops ballot measure?**

I support the Kids & Cops ballot measure. By addressing Salem's meth problem from both prevention and protection, it is an investment in our youth and

our community. It will provide 24 more police officers to combat drug crime in Salem, allowing us to follow through with investigating reported meth labs, something we are unable to currently do. It keeps kids involved in after school programs where they are more likely to stay out of trouble, connect with adults, improve school attendance and make positive life choices. And, every dollar raised stays in Salem to solve Salem's problems.

**2. What are your top three action items that you will pursue if elected and why?**

Continue the improvements that are

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(503) 588-5728

**Davida Wilson**  
Financial Consultant  
(503) 588-5739

**Mary Ann Franklin**  
Branch Manager  
(503) 588-5727

**Sara Wallace**  
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<sup>1</sup>Bureau of Census, United Nations Statistic Division. <sup>2</sup>"Women's Investing: Vive La Difference." Business Week, Jan. 31, 2000. <sup>3</sup>Bureau of Labor Statistics. Women and Company is neither an investment advisor nor a broker-dealer and does not provide investment advisory or brokerage services. Women and Company is a division of Citigroup Inc. Women and Co. is a registered service mark of Citigroup Inc. and Women and Company is a service mark of Citigroup Inc. Both are used in connection with Citigroup's Women and Co. program. ©2004 Citigroup Global Markets Inc. Member SIPC. Smith Barney is a division and service mark of Citigroup Global Markets Inc. and its affiliates and is used and registered throughout the world. CITIGROUP and the Umbrella Device are trademarks and service marks of Citicorp or its affiliates and is used and registered throughout the world. THIS IS WHO WE ARE. THIS IS HOW WE EARN IT is a service mark of Citigroup Global Markets Inc.

happening in North Salem. Economic development is a citywide need. This grassroots based revitalization has great potential to contribute to the economic vitality of Salem. In 1989 residents and business owners in the Northgate/Highland Neighborhoods, taking action to stop drug dealing and prostitution, began picking up trash and conducting neighborhood patrols. Those efforts led to the creation of the North Gateway Urban Renewal District and the infrastructure improvements happening along Portland/Fairgrounds Roads. Use the momentum of the community collaborative example of the Making After School Count Funding Task Force by utilizing our collective energy and knowledge to work on solutions to the issues facing our city. Juvenile crime, drug use, growing our business opportunities, addressing our land use and environmental issues will all take a collaborative process as modeled by the MASC Funding Task Force. Creating a long range priority revenue plan for financing the essential services beyond public safety and infrastructure. Property taxes are no longer a viable means of financing the essential services of local government. We are seeing this all across the state. We need to plan for how we'll continue to fund the essential services residents want and need.

**3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?**

To answer this I posed the question to several Salem business owners, managers, and residents. The responses I received varied. Small retail owners were concerned about large Walmart-type stores undercutting prices and taking away customers. People in the building/construction business were concerned about the red tape involved in obtaining permits and approvals. Several residents stated they withheld their business from those they viewed as not being neighborhood or community minded. However, one consistent item mentioned by all groups was Salem's high unemployment rate. Unemployment is detrimental in many ways: Families unable to purchase items from local businesses, higher crime rates, increase in drug use, lower achievement rates for students, and increases in domestic violence. In the long term, we need to grow our local

businesses, helping them to find ways to expand. In the short term, we need to pass the Kids & Cops measure to help fight the meth problem that's impacting local businesses, and keep our kids safe and out of trouble.

**CITY COUNCIL SEAT - Ward 7**

**Brent DeHart**

**1. What is your position on the Kids & Cops ballot measure?**

I support "Kids & Cops." This is a bad idea, a bad precedent, and the wrong vehicle to fund these responsibilities, but is something we just have to do at this extraordinary time. With the confluence of a bad economy, the subsequent budget struggles—both city and school, and the rampant methamphetamine problem, this will be one of many pieces we will need to stem the tide of crime. If we bolster our commitment to fund more police, embrace the No Meth effort, and add Kids & Cops, we have begun to focus our priorities in the right direction.

**2. What are your top three action items that you will pursue if elected and why?**

I will advocate for more police and fire funding. It is not good enough to be far below average in the public safety role that should be the top priority. This reflects a community value that safety plays a secondary role to other livability or functionality issues. I do not oppose livability programs, but they pale in comparison to families feeling safe in our homes and on the street.

I would push for a closer look at funding for all city programs, and then closer still within those programs. We have to find efficiencies, and eliminate low priority functions to concentrate on what the city has to do well. I applaud the recent prioritization efforts, and would push to continue and enhance it.

I want the council to evaluate in totality what it asks of city staff. We can enable development without being developers. We are over-planning and over-regulating. Rather than create additional layers of restrictions, we can remove obstacles to investment and economic development. I want obstacles to downtown housing identified and removed. We can

promote transit and density without mandates and risking people's livelihoods. We can protect our environment without taking away freedoms and property rights.

**3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?**

Companies looking at the Salem area see our meth problem and balk. Productivity loss, insurance rates, and crime hurt the bottom line. Our methamphetamine epidemic is hurting our city, and it needs to be addressed through embracing the No Meth effort, and being committed to finding, then funding, solutions.

Uncertainty is the biggest issue for our business climate. What will happen with the state budget? How good will our schools be? Is the crime rate going to stay twice the national average? How high must the water and sewer rates go? Can someone invest here today and have their interests compromised by a planning ordinance? Will there be new taxes on businesses? The more questions, the less interest there will be in investing in Salem. We need a clear path, and a consistent message that we are not only open for business, but will continue to be.

**Marcia Kelley**

**1. What is your position on the Kids & Cops ballot measure?**

I support the Kids & Cops Ballot Measure. Salem's police need the additional officers this fee will provide. Having more cops on the street and able to investigate meth houses in our neighborhoods will benefit all our citizens. Our middle school students need to have healthy after-school activities to provide a positive structure in their lives. I consider the fee as an investment in my personal and property safety as well as an investment in our future adult citizens. The positive cooperation of the business community in putting this on the ballot could be replicated on other issues.

**2. What are your top three action items that you will pursue if elected and why?**

My number one goal as a city councilor would be communication with both the neighborhood associations and businesses in Salem. Both groups care about their community. I would offer monthly opportunities to sit down and listen to the issues of concern and then formulate ways we can work to support the needs of all our citizens.

This would be in addition to attending neighborhood association and business associations. My time needs to be focused on the budget for the city and the future needs for infrastructure expenditure. We need to make sure that we have adequate facilities for our businesses to remain vital. The city budget does not make for exciting bedtime reading but a great deal depends on how well we maximize our dollars and elected officials must make this a priority. A third priority would be to plan for growth. At the transit district we offered

the community more service. Since 1989 the ridership of Cherrisots has doubled. We need to make sure that planning for the future includes a commitment to plan for growth. We need to acknowledge the importance of agricultural products to the underlying strength of our area's economy and avoid actions that would harm agriculture.

**3. What are the two most detrimental issues affecting business in Salem today and how are you going to correct them?**

I would not presume to be able single handedly to solve issues of doing business in Salem. Many of the issues that businesses struggle with cannot be solved by an action of the city council. Businesses are increasingly pressured by competition from the internet, and higher insurance costs. As a former small business owner who closed my business due to the effect the internet, I can only encourage others to do business in our community. Your dollar spent locally provides local jobs. So I would join in the efforts to promote Salem business especially to our own community. Another fact that is not good for Salem is that 54 percent of our Salem-Keizer school district students qualify for "free" lunches. Small business people can be effective mentors. So I would support plans to mentor teens and make them a part of our community.

**MARION COUNTY CLERK**

**Bill Burgess**

**1. Please describe your qualifications and past job experiences which will enable you to serve as Marion County Clerk.**

The Marion County Clerk protects two of your most fundamental rights, voting and property ownership. Our County Clerk must uphold the integrity of our elections and safeguard accurate records on property deeds, mortgages and liens. Your vote for me will be well cast because of my experience in management and government and my profession and education. My Masters of Public Administration provides breadth in financial, budgetary, legal, personnel, strategic planning, program evaluation, intergovernmental relations and organizational administration. I have public budgeting and policy making experience. As a pharmacy leader, I helped make patient counseling and dosage form interchange law in Oregon. Excellent customer service has been a hallmark of my practice as a pharmacist and pharmacy manager. As Salem City Councilor and Council President, I welcomed citizens addressing the Council and helped constituents access city services. I have experience moving pharmacy operations from paper to computer and updating technology.

**Clarke Coburn**

**1. Please describe your qualifications and past job experiences which will enable you to serve as Marion County Clerk.**

Clarke possesses 21 years of professional, managerial, project, and information

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systems experience including roles of Sr. Systems /Business Analyst, Project Lead, Computer and Finance Manager, Internal Auditor, and Assistant Vice-President. He has worked at SAIF Corporation, Harmon and Associates, Floating Point Systems, and other public and private organizations. Clarke has volunteered for church, non-profit, civic, and professional organizations over many years and served as a Rotary Foundation Scholar. He holds an MBA from Willamette University and a B.S. in Business and Economics from George Fox University.

"This position requires an independent and objective professional with management, technology, and project experience to lead a large staff and multi-million dollar budgets. I will work to protect the voting and property records processes, to keep the County Clerk position non-partisan, and defend our application of the rule of law to protect traditional marriages and the privileges and liberties of all our citizens."

**Victoria Doyle**

**1. Please describe your qualifications and past job experiences which will enable you to serve as Marion County Clerk.**

I have a clear understanding of the role of County Clerk and an awareness of the importance to the business community of the Elections and the Licensing and Recording Divisions. Currently as Legislative Aide/Policy Advisor to my husband Representative Dan Doyle, I am responsible for fostering and continuing positive relationships with constituents, media outlets, leaders of the local community and key people in the district. As a Claims Adjuster at SAIF Corporation I administered benefits to injured workers based on complex administrative rules and laws governing workers compensation insurance for Oregon. This required excellent written and verbal communication with workers, employers, attorneys, policyholders, medical personnel and other shareholders. As Operations Manager for Toys R Us - Reno, I supervised from 50 to 300 employees. This included hiring, training and general management of a diverse group of people. Other management duties included payroll; accounting; safety; loss control and customer service.

**Bruce Nopp**

**1. Please describe your qualifications and past job experiences which will enable you to serve as Marion County Clerk.**

For 30 years, I worked in the private sector as a restaurant owner. I managed over 25 employees, several of whom worked for me over 20 years. I see the County Clerk's position as a well-run management position. I would draw from the expertise of the current staff and help manage the team. I have experience in the budget planning process and budget forecasting, not only as a business owner, but from my experience as president for the Salem/Keizer Transit District, as councilman for the City of Keizer, and my current position on the Marion County Fair Board. Through this experience I understand

the process of abiding by the rules and regulations mandated by the state, city or federal governments. As a developer, I know how to trouble shoot and find answers to problems that crop up. I can sit down and discuss issues with a variety of individuals and am not afraid to be direct. I have a proven record as a manager and I feel I would serve this position well.

**MARION COUNTY COMMISSIONER**

**DEMOCRATIC PARTY**

**\*Anna Braun**

\*Seeking replacement name from the Democratic Party.

**REPUBLICAN PARTY**

**Sam Brentano**

**1. What will you do to improve Marion County's property crime and drug problem?**

It has become my focus that to have an impact on crime and the drug problem we must make additional space in the County Jail available as a deterrent to offenders. I'm convinced that the reputation that Marion County has developed (that you will probably not be caught for wrongdoing and if you are you will not be punished) is the biggest threat to livability, security and even economic growth we have. To deal with this problem I am encouraging the staff, going through the budget cycle, to find all available resources to put towards the jail. We usually feel that dollars need to be of an ongoing nature to fund projects like the jail. I have begun to argue however that we can at least find enough to fund a period of years in the hopes of breaking the back of the cycle of crime we are experiencing.

**2. What are your top priorities in eliminating duplicated government services?**

I'm not sure if your definition of duplication includes duplication with private business. In that situation I would be predisposed to trying to find ways to let private enterprise be involved anytime there is a savings and trying to downsize

the government unit. This assumes of course all the precautions and safeguards necessary to protect public monies (bidding, bonding, accounting and perhaps others). Regarding duplication in other areas of Marion County it seems that most departments are already set up to centralize as much of their structure as possible. Each department doesn't need its own accounting section or legal or even individual computer systems. I guess then my priority is to make sure this continues.

**Michael Forest**

**1. What will you do to improve Marion County's property crime and drug problem?**

This is a two part question and I will answer in an overall answer. The problem of property crime and drug problems need a unified team effort with the Marion County, citizens of Marion County, City of Salem, and the State of Oregon. Education of the public, parents, and children is essential in combating these situations. Children are on of our priorities. I also think that our law enforcement which includes drug enforcement officers is understaffed and we need more officers in our community. The laws of this county and state need to be enforced and hold the children responsible for their actions and parents responsible for their children. Marion County needs to be deeply involved with parents and children for those that need help in this area. I support these efforts. Marion County needs to be accountable for their part which includes funding for programs.

**2. What are your top priorities in eliminating duplicated government services?**

I have eighteen years in government service. I have learned that all processes need to be reviewed periodically. This review should include looking to see what part of a process is duplicated and then streamline those processes for better customer service and to save on costs for the public and Marion County. Recently, I have talked with some people in regard to their ordeal with Marion County's Land Use laws and in my opin-

ion there seems to be a duplication of application processes and a duplication of fees. I think when the application was denied it should have been kicked up to the next level at their request without having to pay an additional fee to appeal the decision. All laws (ordinances) need to be obeyed in all circumstances. We need to look at these ordinances and see if they need to be updated.

**POLK COUNTY COMMISSIONER**

**DEMOCRATIC PARTY**

**Sue Lamb**

**1. What will you do to improve Polk County's infrastructure and transportation problem?**

I think effective management of current and new sources of water, a potentially scarce resource, is a high priority. We need to ensure a supply of water for continued development of our present and future residential, agricultural and industrial users. This can be accomplished through time-honored partnerships, ongoing regional studies and advice from established citizen involvement commissions and committees. Recognizing the attractiveness of the Oregon Coast and development of the Spirit Mountain Casino as a regional destination and major employer within Polk County, further planning is needed to identify design and access improvements along Highways 22 and 18 from West Salem to Grand Ronde. Some great strides have been made towards improvement in this area but the work has to continue to assure safety and accessibility throughout the corridor. In addition, it is important that routine maintenance plans for all county roads are adhered to if not given a higher priority. At a recent West Salem Neighborhood Association Meeting, the attendees voted for a new bridge connecting Polk County to Marion County as their highest priority. I would support the ongoing efforts to look at the feasibility and funding sources to pursue this option.

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**2. What are your top priorities in eliminating duplicated government services?**

I would explore our current collaboration with municipalities within the county and surrounding local government to determine current practices. As a Commissioner, I would be able to develop relationships with other governmental entities. If not already in place, I will work to establish cooperation with municipalities and surrounding counties and to build partnerships that will benefit all parties. This partnership could contribute to and make the most of the skilled personnel, services and equipment. It would provide opportunities to share knowledge, save budget dollars and streamline services being offered separately. I would work with the Administrative Officer to thoroughly review county job descriptions and department procedures to determine if duplication is common. We would improve the county's efficiency and provide a better product to the citizens we serve. I would redesign the main entrance to the County's business offices to provide a staffed information center for use by the customers who visit the courthouse. The center will supply information, guidance and routine forms used by departments within the county. This will lighten department workload and provide a more user friendly and accessible Polk County government.

**Paul (Corkey) Smull**

**1. What will you do to improve Polk County's infrastructure and transportation problem?**

The traffic situation on Wallace Road can be worked out by using the railroad bridge for light traffic (cars, light trucks). For less than \$500,000.00 this bridge can route traffic one way into Salem, then from Noon- 8:00 p.m. the same bridge can be used to route one way traffic into West Salem.

**2. What are your top priorities in eliminating duplicated government services?**

I believe that the County should meet with the State and ask the State to do away with the ridiculous idea of putting an overpass at Highway 99 & Highway 22 (at Rickreall). The lights on 99 work

well enough—and there are not near the accidents at this part of the highway. I'm not trying to get to the courthouse to make friends. I am trying to do a job.

**REPUBLICAN PARTY**

**Stan Butterfield**

**1. What will you do to improve Polk County's infrastructure and transportation problem?**

Growth is Polk County's biggest blessing and biggest burden. An immediate priority in dealing with both infrastructure and transportation are driven by our current rate of growth. With growing populations of commuters the stress on Hwy 22 going into, and coming out of, Marion County will only continue to increase. For this reason a final design concept for an additional bridge into Salem and funding sources outside of county bonds or tax revenues must be sought for such a project. Also in terms of infrastructure, water supply is and will continue to be an issue, whether this means reservoirs, river water, or some other modality, progress in planning needs to be made now to be ready when ground water is no longer in reasonable supply for all of our needs. This condition is likely to exist within the next 12 to 16 years.

**2. What are your top priorities in eliminating duplicated government services?**

Polk County government has traditionally run a very lean operation. I would continue this policy. Focusing on general efficiencies brought about by advances in office technologies can bring about and has brought cost savings to county operations. I would also encourage department heads to use naturally occurring attrition as opportunities to further trim operational budgets. This may also provide opportunities to structure delivery of services in such a way that cross training allows one individual to provide a variety of customer needs that may only be obtained through one particular clerk now. Essentially I advocate working towards a "one stop shopping" model for many county services.

**Brian Hewitt**

Did not respond to questionnaire.

**Bob Patterson**

**1. What will you do to improve Polk County's infrastructure and transportation problems?**

As for transportation, a total review of complaints and problem areas would be first. The possibility of redesigning intersections, roadways, upgrading, replacing or building new bridges and overpasses, turn pockets or light controls and improved or enhanced law enforcement. Some problems are related to poor design, some are increased volume due to development and some are individual driving habits. As for infrastructure, a total review would also be appropriate. This would be closely related to question number two.

**2. What are your top priorities in eliminating duplicated government services?**

A complete review of County provided services and how they relate or overlap services provided by State and Federal, government, and private organizations. Accountability and justification for funds and programs, applicable to commissioners also. Listen to the public when they complain about double or triple dipping of funds and programs. Care for the funds with respect and responsibility. It is the Public's money, not the governments.

**Mike Propes**

**1. What will you do to improve Polk County's infrastructure and transportation problem?**

We need another bridge over the Willamette River. Traffic now exceeds Interstate 5 traffic at Market Street. Intersections at Highways 51- 22 and 99-22 must be addressed. Work for federal government appropriations to finance improvements for dangerous intersections with appropriate frontage roads for businesses and residences. We must work with the State Department of Transportation during the planning, engineering and construction process. Oregon completed a study on bridges which weight-limited bridges in Polk County. We must utilize grants and move resources to repair these bridges. Weight-limits interfere with the harvesting and movement of agriculture and forest products.

**2. What are your top priorities in eliminating duplicated government services?**

The entity providing service the cheapest with the best public service should be the one that provides it. It is often better to contract the service out to a private provider. Polk County originally did all of our building inspection in-house. It was six to eight weeks to get building permits out. When we went to private contracts, the average is now less than two weeks. In the regulatory area, there are many times duplication of services by federal, state, county, and cities. You can do away with duplication of services if the state would cooperate. Examples of duplication: land use, building inspection, fire marshal, health codes, clean drinking water, wetlands and human services. Turf issues are a major problem. A realistic role for the

Chamber of Commerce and other groups outside of government would be working with local officials to look at how to do away with duplicated services.

**MARION COUNTY  
CIRCUIT COURT DISTRICT 3**

**POSITION 4**

**Justice Claudia Burton**

**1. Are the Circuit Courts properly funded to accomplish their responsibilities?**

No, the courts are not adequately funded. At the Circuit court, we have chronic staff shortages in records, the civil department and at the Annex. While we get the critical work done, citizens face delays in the processing of matters such as small claims and probate. Court staff work under the pressure of trying to keep up with the workload.

**2. What are your qualifications to be judge and who are your peer endorsers?**

I am a graduate of Princeton University and Boalt Hall School of Law (UC Berkeley). Before my appointment to the bench I had 11 years' experience in private practice trying a wide variety of cases, 3 years' experience as an Administrative Law Judge, and 4 years as a full-time Circuit Court Judge Pro Tem for Marion County. My endorsers include Marion County District Attorney Dale Penn, Marion County Sheriff Raul Ramirez, Attorney General Hardy Myers, Presiding Marion County Circuit Court Judge Paul Lipscomb, and Marion County Circuit Court Judges Abernethy, Barber (retired), Dickey, Guimond, Graves, Leggett, Norblad, Ochoa, Rhoades, West (retired) and Wilson. I speak Spanish. For more detailed information please see [www.keepjudgeburton.org](http://www.keepjudgeburton.org)

**POSITION 6**

**Justice Mary James**

**1. Are the Circuit Courts properly funded to accomplish their responsibilities?**

No. It is well documented that the Circuit Courts are inadequately funded to address the legal needs in Oregon's communities. We have so few resources available to provide equal access to justice for our community's citizens and residents. Not only is the physical plant in need of improvements (HVAC systems that work; adequate court rooms; secure parking), but as critical is the lack of funding for incarceration and treatment programs to curb the underlying addictions that prompt so much of the crime in our community. I will continue to support efforts to increase funding for low income access to justice, and to adequately fund the support services that are critical to deter (jail beds) and prevent (treatment and supervision) criminal activities to assure a safer, more livable community.

**2. What are your qualifications to be judge and who are your peer endorsers?**

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Graduate of Notre Dame Law School; Portland State University (B.S., Business Administration). My training and life experiences prepared me for public service as a judge. I am fair, even handed and industrious as I try to positively influence others through the rulings I make, basing those decisions on the facts presented and on the law. My background includes service as a judge and as a lawyer in public and private practice for 22 years (Assistant Attorney General, Oregon Department of Justice for 11 years and a partner in two law firms). I put myself through school as a waitress, factory worker, cashier, and sports reporter.

I am deeply committed to the needs of our community, through volunteer service on the boards of several non-profit organizations and other community service. I will continue to work to assure that the judicial system is fair and accessible to all citizens and to help the public understand the role of our legal system in our democracy. It is an honor to serve the citizens of Oregon as a Circuit Judge.

**5th CONGRESSIONAL DISTRICT**

**DEMOCRATIC PARTY**

**Andrew Kaza**

**1. What is your plan to create forest product jobs?**

It's time to promote job-friendly, environment-friendly forest practices. This means encouraging long-term incentives for smaller forest product companies, instead of the large corporations that have exploited Oregon's resources and then left us high and dry (think Georgia-Pacific, LP, Willamette Industries, to name just three). It means encouraging selective, watershed-supportive tree harvests, instead of mechanical clear-cutting. We need representatives from Oregon who will work with their govt. counterparts in Washington, Idaho and British Columbia to form regional solutions to our industry needs and this is always how we prospered in the past (think of Hatfield and "Scoop" Jackson; Packwood and Frank Church working together). Lastly, we need a representative in Congress that understands intl. trade...a businessman who can be an ambassador. With working experience in over 20+ countries around the globe, I am that candidate. It's time for a fresh approach to our timber resources in Oregon and in Washington DC.

**2. What action would you take to preserve the viability of Oregon agriculture in light of increased importation of agricultural goods?**

Encouraging further development of Organic and "safe" food standards and voluntary labeling within the industry. If the industry will take on such voluntary labeling (perhaps with a bit of economic assistance from the Fed. agriculture dept.), it could bring the benefits without waiting for a mandatory "country of origin" labeling law that may never happen. I would push for parity in farm subsidies which favor ethanol and sugar-producing states but have always left Oregon (and particularly small farmers) at a disadvantageous position.

Again, I'd work closely with our neighbors to the north and east, since our interests are closely aligned.

**3. The U.S. Chamber of Commerce is in favor of class action lawsuit reform. Do you agree with this position and why?**

Yes, as someone who has worked extensively overseas, it doesn't take much analysis to recognize that the US is an extremely litigious society and that the prevalence of rampant lawsuits of all sorts are causing economic damage to society. You won't hear many Democrats saying these things, since many are beholden to trial lawyers for significant campaign contributions but I believe in tort reform for the good of business, for the development of better health care and for the long-term stability of American capitalism. As always, the devil is in the details but the principle, I believe, is right. Major class-action lawsuits do little to benefit consumers, often punish business unjustly and entangle the courts with cases that don't deliver on a cost-benefit ratio. Again, it's time for a change from business as usual. This is another way to recognize that Andrew Kaza is a "pro-business" Democrat.

**Representative Darlene Hooley**

**1. What is your plan to create forest product jobs?**

Along with Senator Wyden, I introduced legislation last year to clear hurdles that block job-producing fire reduction projects on federal land. This legislation would allow greater timber harvests by thinning overcrowded stands while preventing forest fires and protecting old growth forests for future generations. The Wyden-Hooley legislation closely matched the Healthy Forests Act that passed Congress with my support and was signed by President Bush.

Because the thinning projects that are most effective at reducing fire danger are very labor-intensive, many of them won't be completed without funding from the federal government. In order to make sure that the job-creating forest health projects encouraged by Congress actually become reality, I introduced an amendment in the House Budget Committee that would fund the Healthy Forests Initiative at the level specified by the law.

**2. What action would you take to preserve the viability of Oregon agriculture in light of increased importation of agricultural goods?**

We can help Oregon farmers compete with imports by labeling where fresh fruits, vegetables and meat are produced so consumers can choose products grown in America with high standards for food safety and quality. I was able to get country of origin labeling passed in 2002, and I am fighting efforts to repeal it. I support efforts to help farmers market their products, and I helped bring over \$3 million in grants to help Oregon's specialty crop producers. Two Salem food processors used these grants to help develop and market new products, creating jobs in the region and helping farmers.

**3. The U.S. Chamber of Commerce is in favor of class action lawsuit reform. Do you agree with this position and why?**

The goal of our civil justice system should be to ensure that real victims who suffered actual damages receive adequate compensation for those damages. Class-action lawsuits are vulnerable to abuse, and I support addressing inequities and flaws in our civil litigation system. However, I do not believe that legislation passed by the U.S. House last year that removes legitimate lawsuits from state courts is the answer. Removing jurisdiction of these lawsuits from state courts would further clog our already overburdened federal courts, exacerbating the backlog that exists due to judicial vacancies and an explosion in federal drug cases. Moreover, this bill did not address attorney's fees, outsized awards for non-economic damages, or other issues that have been raised in the debate over class action lawsuits.

**REPUBLICAN PARTY**

**Senator Jackie Winters**

**1. What is your plan to create forest product jobs?**

Throughout its history, the foundation of Oregon's economy—and the source of thousands of family-wage jobs—has been our magnificent forest resources. Due to the misguided policies of the Clinton-Gore administration, Oregon's federal forests were placed virtually off-limits to timber harvesting during the 1990s. Thousands of Oregon jobs were lost and rural communities across the state were devastated. President Bush is doing everything he can to reverse this disastrous course, and as a member of Congress, I plan to do everything I can to help him do just that. As a state Senator, I strongly supported a bill last session to increase timber harvest on state forestland—a bill that would have created more than 4000 new jobs. As a member of Congress, I will work to restore the productivity of our federal forests, get our mills up and running again, and put Oregonians back to work.

**2. What action would you take to preserve the viability of Oregon agriculture in light of increased importation of agricultural goods?**

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**importation of agricultural goods?**

First I would phase out and eventually abolish inheritance and estate taxes. These taxes hurt the ability of farm families to transfer family farms from generation to generation. Next, I will work to ensure that the Endangered Species Act is administered with verifiable science and in a way that social and economic impacts are weighed equally. Finally, we need to allocate federal dollars to help put an end to the conflict between wildlife and agriculture producers caused by the increased goose depredation problem right here in the Willamette Valley

**3. The U.S. Chamber of Commerce is in favor of class action lawsuit reform. Do you agree with this position and why?**

The current legal system in this country favors trial attorneys, not their clients. A perfect example is the asbestos litigation crisis currently under way nationally. People who have legitimate cases and are truly sick as a result of their exposure to asbestos are not receiving the compensation they need and deserve because trial attorneys are clogging the system with asbestos lawsuits allowing a majority of the compensation to go to people who are not genuinely impaired. In the medical community many ob/gyns are electing not to deliver babies due to the rising number of frivolous lawsuits being filed. This leaves women in rural parts of our state without access to local doctors at delivery time. I will work with my colleagues in Congress to bring certainty and finality to legitimate victims and ensure that truly sick victims receive fair compensation.

**Jim Zupancic**

**1. What is your plan to create forest product jobs?**

During the past year as a candidate for Congress, I have walked many of our forests, met with forest managers and mill operators. One thing is clear—the forests and its products are renewable resources and if managed correctly can create thousands of jobs in Oregon.

Extremists have used imbalanced regulations and frivolous lawsuits to inhibit

the reasonable and rational management of our forests. Not only have these efforts placed valuable resources at the peril of fire and disease, they have cost Oregonians good-paying jobs. As your Oregon Congressman, I will support strengthening amendments to The Healthy Forest Restoration Act of 2003 that will promote reasonable thinning of our forests. I will fight against abuse of the Endangered Species Act based on conjecture rather than proven science. In short, I support the creation of jobs for Oregonians by promoting rational management of our natural resources on a sustainable basis.

**2. What action would you take to preserve the viability of Oregon agriculture in light of increased importation of agricultural goods?**

The importation of agricultural goods presents both economic and safety concerns. I have informally surveyed farmers, ranchers and consumers within the district on this issue and heard almost universal support for Country of Origin Labeling (COOL) requirements. I agree. COOL requirements permit the consumer to make an informed decision concerning the origin of the products and allow U.S. farmers and ranchers to promote U.S.-grown products. As your Congressman, I will support reasonable and effective COOL requirements that will benefit both our consumers and Oregon's agricultural producers.

**3. The U.S. Chamber of Commerce is in favor of class action lawsuit reform. Do you agree with this position and why?**

I have been a small businessman for over 30 years and an attorney for 25 years. I agree with the U.S. Chamber position. We must have meaningful tort reform and we must have it now. Unfortunately, Congresswoman Darlene Hooley disagrees. In the past decade class

action lawsuits filed at the federal level have more than tripled. State class actions have increased tenfold. Unless Congress takes action to limit the impact of this senseless barrage of litigation, industries will be decimated and the American public will pay the price. While legitimate plaintiffs deserve rightful compensation for harm done, the pendulum has swung too far in favor of massive judgments which must be offset by (1) increased consumer prices or (2) increased insurance premiums. Where states have acted to implement meaningful tort reform, citizens of those states have benefited. As your next Republican Congressman, I will support meaningful federal tort reform legislation.

**MEASURE 24-117  
KIDS & COPS - For a Better Salem**

**Did you know...?**

Salem's crime rate is twice the national average.

Police report that 95 percent of Salem's property crime is drug related.

Oregon ranks 7th in the nation in identity theft, per capita.

Salem has the highest percent of chemically dependent parents in the state of Oregon.

A majority of adult Meth users started using between the ages of 11 and 14.

In nearly all single-parent families and in 69 percent of two-parent families, the parents

work outside the home. This leaves young children at home alone and vulnerable to victimization and delinquency.

The number of Meth labs discovered and shut down has grown 700 percent in Salem in just the last three years.

One person, using Meth on a daily basis, spends over \$25,000 each year on Meth. Addicts afford this by committing crimes.

During the past year, many community groups set aside their differences, their perceptions of one another and their politics to join together to craft Measure 24-117, the Kids & Cops measure. The Salem Area Chamber of Commerce has been a leader in this process.

The Kids & Cops measure will implement a fee to hire 24 new police officers to combat drug crime and to provide after-school programs to keep kids out of trouble.

The process to craft the measure has been an incredible journey of collaboration toward a common goal — the fundamental health and safety of our community and our children. The Chamber has been instrumental in providing leadership to ensure the the Kids & Cops measure is accountable to Salem's citizens. The funds are dedicated and the measure will sunset in five years. For facts about Measure 24-117 visit [www.kandsandcops2004.com](http://www.kandsandcops2004.com) or call 503.881.7226.

**Voters Pamphlet statement by the Salem Area Chamber of Commerce**

Kids & Cops will benefit Salem. The Salem Area Chamber of Commerce Board of Directors encourages your "YES" vote. A property crime rate over twice the national average is not acceptable. Salem's reputation nationally as a methamphetamine capital is not acceptable. Failing to leave our city in a better condition for our children and grandchildren is not acceptable. We all pay the price—from the associated costs of families victimized by crime or devastated from meth addiction to the higher cost of insurance for our autos, homes and businesses. We are paying a huge price as a city and it is not acceptable.

Kids & Cops offers the opportunity for citizens of Salem to unite in an effort to make a difference in changing what is not acceptable. Kids & Cops alone does not solve all the problems. Neither can the Kids & Cops measure be called perfect. However, the good far outweighs the negatives and Kids & Cops can serve as a bridge while efforts like the No Meth—Not In My Neighborhood gain momentum. The process that produced this measure is a model for how citizens with opposing philosophies can come together, debate all issues, address all concerns and persist in finding common ground that will produce positive results.

Incorporating benchmarks and accountability into Kids & Cops makes this measure unique. Funds will be dedicated. Police and after school programs must accomplish specific goals. Funding ends in five years and a yearly "report card" will be provided to citizens. Local funds for local needs with local accountability equals protection of citizen investment.

The process was sound, the protection for citizens is included and the potential for this city when citizens decide to unite together is unlimited. It is now up to you. Your "YES" vote will say "yes" to a safer city and "yes" to our future generations that we care enough to make a difference.